

To: ZONES AND DEALERS

Subject: REVISED EDITION OF THE CURRENT FLAT RATE MANUAL

A revised edition of the Packard Flat Rate Manual (L-207) is now available. Two copies are being sent to each Dealer and a small stock to each Zone. Dealers requiring additional copies should order from Zones.

Certain revisions and corrections have been made and the suggested times for Ultramatic Drive operations are included. The times shown for inspection operations R12 and R13 apply to passenger cars only and are averages for shop use only. They are not to be used for figuring Tourist R.F.A. claims. A flat allowance of \$2.25 on R12 and \$3.75 on R13 is made on Tourist claims.

Very truly yours,

J. A. Carr, Manager

Parts and Service Department

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